

# Felix PAPIER

Professor

Department: Information Systems, Data  
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## RESEARCH INTERESTS

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Decision Sciences, Supply Chain Management, Operations Management, Operations Research

## EDUCATION

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2008	Ph.D. in Operations Research, University of Cologne, Germany
2003	Master of Science in Information Systems, University of Münster, Germany
2002	Graduate student, University of Illinois, United States of America
2001	Bachelor of Science in Information Systems, University of Münster, Germany

## EMPLOYMENT

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### Full-time academic positions

2017 - Present	Professor, ESSEC Business School, France
2012 - 2017	Associate Professor, ESSEC Business School, France
2011 - 2012	Assistant Professor, ESSEC Business School, France

### Other affiliations and appointments

2023 - 2025	Chaired Professor of ESSEC Global Circular Economy, ESSEC Business School, France
2017 - 2022	Dean of pre-experience programs, ESSEC Business School, France
2006 - 2006	Research visit, Hong Kong University of Science and Technology (HKUST), China

### Other professional experiences

2008 - 2010	Management consultant, McKinsey & Company, Germany
2005 - 2006	Supply chain consultant, Thonemann GmbH, Germany

## GRANTS AND HONORS

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### Awards and Honors

2017	Best Paper Award, POMS « College of Humanitarian Operations and Crisis Management » for the article « A Policy for Managing Operational Assets to Minimize Deprivation Costs » (with Milad Keshvari, ESSEC PhD, and Mahyar
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Eftekhar, Arizona State University).

- 2013 Top 10 rated professor, ESSEC Foundation Teaching Award, ESSEC Foundation
- 2012 Top 10 rated professor, ESSEC Foundation Teaching Award  
Top 10 rated professor, ESSEC Foundation Teaching Award, ESSEC Foundation

### Grants

- 2001 Ambassadorial Scholar, Rotary International Foundation, United States of America

## PUBLICATIONS

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### Journal Articles

- ZHAO, Y., PAPIER, F. and TEO, C.P. (2024). Market Thickness in Online Food Delivery Platforms: The Impact of Food Processing Times. *Manufacturing & Service Operations Management*, In press, pp. 1-20.
- DUHAYLONGSOD, J.B., PAPIER, F. and ÖNCÜLER, A. (2023). Reference-Dependent Preferences in Flat Penalty Service-Level Contracts. *Journal of Operations Management*, 69(7), pp. 1219-1234.
- KESHVARI FARD, M., LJUBIC, I. and PAPIER, F. (2022). Budgeting in International Humanitarian Organizations. *Manufacturing & Service Operations Management*, 24(3), pp. 1562-1577.
- LIU, B. and PAPIER, F. (2022). Remanufacturing of Multi-Component Systems with Product Substitution. *European Journal of Operational Research*, 301(3), pp. 896-911.
- PAPIER, F. and THONEMANN, U.W. (2021). The Effect of Social Preferences on Sales and Operations Planning. *Operations Research*, 69(5), pp. 1368–1395.
- KESHVARI, F., EFTEKHAR, M. and PAPIER, F. (2019). An Approach for Managing Operating Assets for Humanitarian Development Programs. *Production and Operations Management*, 28(8), pp. 2132-2151.
- WAGNER, S., BADORF, F., HOBERG, K. and PAPIER, F. (2019). How Supplier Economies of Scales Drive Supplier Selection Decisions. *Journal of Supply Chain Management*, 55(3), pp. 45-67.
- LI, Y., LAN, Y. and PAPIER, F. (2018). Competition and Coordination in a Three-Tier Supply Chain with Differentiated Channels. *European Journal of Operational Research*, 269(3), pp. 870-882.
- PAPIER, F. (2016). Managing Electricity Peak Loads in Make-To-Stock Manufacturing Lines. *Production and Operations Management*, 25(10), pp. 1709-1726.
- PAPIER, F. (2016). Supply Allocation Under Sequential Advance Demand Information. *Operations Research*, 64(2), pp. 341-361.
- COMHAIRE, P. and PAPIER, F. (2015). Syngenta Uses a Cover Optimizer to Determine Production Volumes for Its European Seed Supply Chain. *Interfaces*, 45(6), pp. 501-513.
- MAKOWSKI, V.T., PAPIER, F. and WALTER, F. (2012). Einkauf in unsicheren Zeiten (Procurement in Unsecure Times). *Harvard Business Manager*, pp. 8-12.
- PAPIER, F. and THONEMANN, U. (2011). Capacity Rationing in Rental Systems with Two Customer Classes and Batch Arrivals. *Omega*, 39(1), pp. 73-85.
- PAPIER, F. and THONEMANN, U. (2010). Capacity Rationing in Stochastic Rental Systems with Advance Demand Information. *Operations Research*, 58, pp. 274-288.

PAPIER, F. and THONEMANN, U. (2008). Queuing Models for Sizing and Structuring Rental Fleets. *Transportation Science*, 42(3), pp. 302-317.

PAPIER, F., WOLFF, R.W. and THONEMANN, U. (2007). On the convexity of loss probabilities when arrivals occur in batches and servers are heterogeneous. *Operations Research Letters*, 35, pp. 467-471.

### Book chapters

KESHVARI FARD, M. and PAPIER, F. (2023). Collaboration in Humanitarian Operations in the Context of the COVID-19 Pandemic. In: Rico Merkert, Kai Hoberg eds. *Global Logistics and Supply Chain Strategies for the 2020s*. 1st ed. Cham: Springer International Publishing, pp. 339-356.

PAPIER, F. (2018). Comment gérer la complexité de la supply chain de tout simplisme. In: *Complexité et organisations : faire face aux défis de demain*. 1st ed. Eyrolles, pp. 217-228.

PAPIER, F. and THONEMANN, U. (2018). Supply Chain Management. In: Horst Tempelmeier (ed.). *Begriff der Logistik, logistische Systeme und Prozesse*. 1st ed. Berlin: Springer, pp. 29-54.

PAPIER, F. and THONEMANN, U. (2008). Foundations of Supply Chain Management. In: *Handbuch Logistik (in German)*. 1st ed. Berlin: Springer.

### Conferences

HUMAWAT, G., ROY, D. and PAPIER, F. (2024). Optimal Capacity Allocation to an Automotive OEM Facing Service-dependent Demand and Market Exit Risk. In: 8th Stochastic Modelling Workshop (StochMod 2024) / EURO. Milan.

PAPIER, F. and ZHAO, Y. (2023). Scheduling Customer-preference-based Field Appointments Under Uncertainty. In: 2023 Institute for Operations Research and the Management Sciences (INFORMS) Annual Meeting. Phoenix.

TANG, C.S., PAPIER, F. and PARAPPATHODI, J. (2023). Eliminating Forced Labor and Coercion in the Labor Supply Chain. In: 2023 Production and Operations Management Society (POMS) Annual Conference. Orlando.

ZHAO, Y., PAPIER, F. and TEO, C.P. (2022). Market Thickness In Online Food Delivery Platforms: The Impact Of Food Processing Times. In: 2022 Institute for Operations Research and the Management Sciences (INFORMS) Annual Meeting. Indianapolis.

RAMANI, V. and PAPIER, F. (2022). Improving Service Capacity via Coopetition. In: 2022 Manufacturing & Service Operations Management Conference. Munich.

PAPIER, F., DUHAYLONGSOD, J.B. and ONCULER, A. (2021). The Impact of Incentives on Consensus Forecasting in Sales and Operations Planning has been accepted. In: 2021 Manufacturing and Service Operations Management Conference. Virtual.

LIU, B. and PAPIER, F. (2020). Remanufacturing of Multi-Component Systems with Product Substitution. In: 31st POMS Annual Conference 2020.

ZHAO, Y. and PAPIER, F. (2019). Call-Center-Based Scheduling of Sales Field Visits. In: 30th Annual POMS Conference. Washington.

ZHAO, Y. and PAPIER, F. (2019). Policies for Call-Center-Based Scheduling of Sales Visits. In: 2019 MSOM Annual Meeting.

ZHAO, Y. and PAPIER, F. (2018). Heuristics for Call-Center-Based Scheduling of Field Visits. In: 7th Meeting of the EURO Working Group on Stochastic Modelling (StochMod 2018).

KESHVARI, M., PAPIER, F. and EFTEKHAR, M. (2016). Fleet Management for Humanitarian Development Programs with Uncertain Budget. In: Biennial Conference of the EURO Working Group on Stochastic Modeling.

PAPIER, F., THONEMANN, U. and GULLY, T. (2016). Group Identity to Manipulate Social Preferences in Sales and Operations Planning. In: 2016 Institute for Operations Research and the Management Sciences (INFORMS) Annual Meeting.

PAPIER, F. (2015). Group Identity to Manipulate Social Preferences in Supply Chains with Costly Effort. In: 2015 Annual Conference of the Manufacturing & Service Operations Management (MSOM) Society.

PAPIER, F. (2015). Managing Electricity Peak Loads in Make-to-Stock Manufacturing Lines. In: 2015 Institute for Operations Research and the Management Sciences (INFORMS) Annual Meeting.

PAPIER, F. (2014). Supply Allocation under Advance Demand Information. In: 2014 Production and Operations Management Society Annual Meeting.

PAPIER, F. (2014). Supply Allocation under Advance Demand Information. In: Joint Meeting of the GOR and the EURO Working Group on Stochastic Modeling (StochMod) 2014.

PAPIER, F. (2014). Supply Allocation under Advance Demand Information. In: 2014 INFORMS Annual Meeting.

PAPIER, F., GULLY, T. and THONEMANN, U. (2014). The Effect of Group Identity on Supply Chain Forecasting and Ordering. In: 2014 INFORMS Annual Meeting.

PAPIER, F. (2013). Control of Make-to-Stock Manufacturing Lines with Convex Marketing Costs. In: 26th EURO – INFORMS Joint International Conference.

PAPIER, F. (2012). Energy Management in Make-to-Stock Manufacturing Lines with Backordering. In: 4th Meeting of the EURO Working Group on stochastic Modeling 2012.

PAPIER, F. (2012). Sequential Advance Demand Information in Supply Allocation. In: 2012 INFORMS Manufacturing & Service Operations Management (MSOM) Conference.

PAPIER, F. (2011). Advance Demand Information in Multi-Location Inventory Allocation Settings. In: IFORS 2011 Conference.

PAPIER, F. and THONEMANN, U. (2007). Capacity Rationing in Stochastic Rental Systems with Advance Demand Information. In: INFORMS Annual Meeting 2007. Seattle.

PAPIER, F. and THONEMANN, U. (2007). Capacity Rationing in Stochastic Rental Systems with Advance Demand Information. In: GOR Annual Meeting. Saarbruecken.

PAPIER, F. (2006). Optimizing Fleet Size and Structure of a Rail Car Rental System with Seasonal and Batched Demand. In: INFORMS International 2006. Hong Kong.

### Published Cases

PAPIER, F. (2015). Narayana Hospitals - Innovation management services in healthcare. ESSEC Business School.

### Press

PAPIER, F. and TANG, C. (2022). Chaînes d'approvisionnement : trop complexes pour être sûres ? *Les Echos*.

## OTHER RESEARCH ACTIVITIES

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### Affiliations

- Since 2011 Member of POMS
- Since 2011 Member of EURO StochMod
- Since 2011 Member of INFORMS

### PhD Supervision

- 2020 Y. ZHAO (ESSEC Business School), Thesis co-director, First Placement: Assistant professor - Durham University
- 2019 Jose Benedicto DUHAYLONGSOD (ESSEC Business School), Thesis co-director, First Placement: Post Doc - University of Cologne
- 2018 Milad KESHVARI FARD (ESSEC Business School), Thesis co-director, First Placement: Assistant Professor - Newcastle University Business School
- 2018 Baolong LIU (ESSEC Business School), Thesis co-director, First Placement: Post doc - Arizona State University

## PROFESSIONAL ACTIVITIES

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### Consulting

- 2009 - 2010 Referee, business plan competition NUK, Cologne, Germany

## SERVICE

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- Since 2017 Member of the Conseil des Etudes, CentraleSupélec, France
- 2014 - 2017 General secretary and elected member of the ESSEC Senate, ESSEC Business School, France