

# Jan ONDRUS

Professor

Department: Information Systems, Data  
Analytics and Operations  
ESSEC Business School  
3 avenue Bernard Hirsch  
95021 Cergy-Pontoise  
France

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Phone number: +33 (0)1 34 43 36 73  
Country of origin: Suisse

## RESEARCH INTERESTS

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Digital Business Models & Innovation, Digital Platform & Ecosystem Strategy, Social impact of IT,

## EDUCATION

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- |      |   |
|------|---|
| 2007 | Ph.D. in Information Systems, HEC Lausanne, Switzerland |
| 2003 | MSc in Information Systems, HEC Lausanne, Switzerland   |

## EMPLOYMENT

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### Full-time academic positions

- |                |   |
|----------------|---|
| 2024 - Present | Professor, ESSEC Business School, France              |
| 2015 - 2024    | Associate Professor, ESSEC Business School, Singapore |
| 2007 - 2015    | Assistant Professor, ESSEC Business School, Singapore |

### Other affiliations and appointments

- |             |   |
|-------------|---|
| 2021 - 2025 | Chaired Professor - Digital Disruption, ESSEC Business School, France                           |
| 2020 - 2021 | Associate academic director GLOBAL MBA, ESSEC Business School, France                           |
| 2018 - 2022 | Associate Dean for Essec Asia-Pacific, ESSEC Business School, Singapore                         |
| 2016 - 2020 | Track Coordinator - Digital Business and Innovation - GLOBAL MBA, ESSEC Business School, France |
| 2015 - 2019 | Director of Research - Center of Excellence in Digital Business, ESSEC Business School, France  |
| 2015 - 2018 | Chaired Professor of the Chair of Networked Business Models, ESSEC Business School, France      |
| 2009 - 2016 | Research Director - Chair Media & Entertainment/Digital, ESSEC Business School, France          |
| 2016 - 2016 | Visiting Fellow, Korea Development Institute (KDI), South Korea                                 |
| 2016 - 2016 | Visiting Scholar, Seoul National University, South Korea  |
| 2014 - 2014 | Visiting Assistant Professor, Seoul National University, South Korea                            |

2013 - 2014	Visiting Scholar, Case Western Reserve University. Weatherhead School of Management, United States of America
2012 - 2013	Visiting Professor, HEC Lausanne, Switzerland
2008 - 2009	Guest lecturer, University of Mannheim, Germany
2007 - 2007	Visiting Research Professor, Sungkyunkwan University, South Korea

## GRANTS AND HONORS

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### Awards and Honors

2020	Best Student Paper Award (Track - Societal Impact of IS) for this article "Hikikomori and Technology-Enabled Escapism: An Affordances and Constraints Perspective" at the the 2020 International Conference on Information Systems (ICIS), Association for Information Systems (AIS), United States of America
2017	Nominated for Most Innovative Short Paper Award for his article "IS Capabilities in the Development of an Ecosystem Innovation: A Case Study of the Hallyu (Korean Wave) Phenomenon" at the 2017 International Conference on Information Systems (ICIS)., Association for Information Systems (AIS), United States of America
2016	Elsevier 15th Anniversary Author Awards Most Cited Papers 2001 – 2016 for the article : Dahlberg, T., Mallat, N., Ondrus, J., Zmijewska, A. 2008. Past, Present and Future of Mobile Payments: A Literature Review. ECRA 7(2), 165-181.
2015	Nominated for Best Paper at the 48th Hawai'i Annual International Conference on System Sciences (HICCS-48) for the article "A Post-Failure Analysis of Mobile Payment Platforms" (with Gannamaneni A., Lyytinen K.).
2015	Highly Commended Paper of 2014, for the paper "Mobile Social Networking Application Viability: A research framework," International Journal of Accounting and Information Management
2005	Nominated for Best Paper Award at at the 38th Hawai'i Annual International Conference on System Sciences (HICCS-38)

## PUBLICATIONS

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### Journal Articles

- SCHREIECK, M., ONDRUS, J., WIESCHE, M. and KRCCMAR, H. (2024). A typology of multi-platform integration strategies. *Information Systems Journal*, 34(3), pp. 828-853.
- SCHREIECK, M., ONDRUS, J., WIESCHE, M. and KRCCMAR, H. (2024). Platform Governance for Established Companies. *California Management Review*.
- TAN, F.T.C., ONDRUS, J., TAN, B. and OH, J. (2020). Digital Transformation of Business Ecosystems: Evidence from the Korean Pop Industry. *Information Systems Journal*, 30(5), pp. 866-898.
- DE REUVER, M. and ONDRUS, J. (2017). When Technological Superiority Is Not Enough: The Struggle to Impose the SIM Card as the NFC Secure Element for Mobile Payment Platforms. *Telecommunications Policy*, 41(4), pp. 253-262.
- GLADY, N. and ONDRUS, J. (2016). Lancer sa plateforme web: les 3 erreurs à éviter. *Harvard Business Review (France)*, (HS), pp. 94-95.

- DAHLBERG, T., GUO, J. and ONDRUS, J. (2015). A Critical Review of Mobile Payment Research. *Electronic Commerce Research and Applications*, 14(5), pp. 265-284.
- ONDRUS, J., BUI, T. and PIGNEUR, Y. (2015). A Foresight Support System Using MCDM Methods. *Group Decision and Negotiation*, 24(2), pp. 333-358.
- ONDRUS, J., GANNAMANENI, A. and LYYTINEN, K. (2015). The Impact of Openness on the Market Potential of Multi-Sided Platforms: A Case Study of Mobile Payment Platforms. *Journal of Information Technology*, 30(2), pp. 260-275.
- PHANG, C.W., SUTANTO, J., TAN, C.H. and ONDRUS, J. (2014). Mobile Social Networking Application Viability: A Research Framework. *International Journal of Accounting and Information Management*, 22(4), pp. 321-338.
- HOLZER, A. and ONDRUS, J. (2011). Mobile Application Market: A Developer's Perspective. *Telematics and Informatics*, 28(1), pp. 22-31.
- SARKER, S., CAMPBELL, D., ONDRUS, J. and VALACICH, S. (2010). Mapping the Need for Mobile Collaboration Technologies: A Fit Perspective. *International Journal of e-Collaboration*, 6(4), pp. 32-53.
- ONDRUS, J. and PIGNEUR, Y. (2009). Near Field Communication: An Assessment for Future Payment Systems. *Information Systems and e-Business Management*, 7(3), pp. 347-361.
- DAHLBERG, T., MALLAT, N., ONDRUS, J. and ZMIJEWSKA, A. (2008). Past, Present and Future of Mobile Payments Research - A Literature Review. *Electronic Commerce Research and Applications*, 7(2), pp. 165-181.
- ONDRUS, J. and PIGNEUR, Y. (2007). Cross-industry Preferences for Mobile Payments Development in Switzerland. *Electronic Markets*, 17(2), pp. 142-152.
- ONDRUS, J. and PIGNEUR, Y. (2006). Towards A Holistic Analysis of Mobile Payments: A Multiple Perspectives Approach. *Electronic Commerce Research and Applications*, 5(3), pp. 246-257.

### Book chapters

- REMY, S., KOLOKOTSA, J., ONDRUS, J., EL OUARZAZI, Y. and GLADY, N. (2021). Purposeful Ecosystem Orchestration. In: Colin Mayer, Bruno Roche eds. *Putting Purpose into Practice: The Economics of Mutuality*. 1st ed. Oxford: Oxford University Press, pp. 98-112.
- ONDRUS, J., BUI, T. and BUI, T. (2005). A Multi-Actor, Multi-Criteria Approach for Technology Selection When Designing Mobile Information Systems. In: *Mobile Information Systems II*. 1st ed. New York: Springer, pp. 271-278.

### Conference proceedings

- BERNEY, M., ONDRUS, J. and HOLZER, A. (2024). Navigating the Shadows of Cyber Vigilantism: A Preliminary Analysis of Social Dynamics and Activities of Scambaiting. In: *Conference on Human Factors in Computing Systems - Proceedings*, art. no. 251. Honolulu: Association for Computing Machinery (ACM), pp. 1-6.
- BERNEY, M., ONDRUS, J. and HOLZER, A. (2023). Influencing the Influencers? The Case of @CelebJets and the Role of Social Media in Empowering Citizens to Conduct Climate Justice Activism. In: *29th Annual Americas Conference on Information Systems, AMCIS 2023: Diving into Uncharted Waters*. Panama: Association for Information Systems (AIS), pp. 1370.
- WIESCHE, M., SCHREIECK, M., ONDRUS, J. and KRCCMAR, H. (2021). Building Blocks of Digital Platform Ecosystems and Their Implications for Inter-Platform Governance. In: *Academy of Management Proceedings*. Academy of Management.

- TAN, F.T.C., ONDRUS, J., KATO, T. and TAN, B. (2020). Digital Transformation and the Socially Reclusive: A Study of ICT and the Hikikomori in Japan. In: *Proceedings of the 24th Pacific Asia Conference on Information Systems (PACIS 2020)*. Dubai: Association for Information Systems (AIS).
- PARK, H.E., ONDRUS, J., TAN, B., TAN, F.T.C. and KATO, T. (2020). Hikikomori and Technology-Enabled Escapism: An Affordances and Constraints Perspective. In: *Proceedings of the Forty First International Conference on Information Systems (ICIS 2020)*. Hyderabad: Association for Information Systems (AIS).
- SCHIRRMACHER, N.B., ONDRUS, J., TAN, F.T.C., LOH, Y. and HARDOON, D.R. (2019). Overcoming Status Quo Bias: Nudging in a Government-Led Digital Transformation Initiative. In: *Proceedings of the Fortieth International Conference on Information Systems (ICIS 2019)*. Munich: Association for Information Systems (AIS).
- SCHIRRMACHER, N.B., ONDRUS, J. and TER CHIAN TAN, F. (2018). Towards a Response to Ransomware: Examining Digital Capabilities of the WannaCry Attack. In: *22nd Pacific Asia Conference on Information Systems (PACIS) 2018*. Association for Information Systems (AIS).
- KIM, H., TAN, F.T.C., LEONG, C., KIM, D.D., ONDRUS, J. and TAN, B. (2018). Value Co-creation in Digital Content Ecosystems: A Study of Hallyu. In: *Proceedings of the Thirty Ninth International Conference on Information Systems (ICIS 2018)*. Association for Information Systems (AIS).
- DONGYEOB KIM, D., TAN, B., TER CHIAN TAN, F., ONDRUS, J. and OH, J. (2017). IS Capabilities in the Development of an Innovation Ecosystem: A Case Study of the Hallyu (Korean Wave) Phenomenon. In: *Proceedings of the Thirty-Eighth International Conference on Information Systems (ICIS)*. Seoul National University.
- SCHIRRMACHER, N.B., ONDRUS, J., KUDE, T. and POPP, K. (2017). Launch Strategies of Digital Platforms: Platforms with Switching and Non-Switching Users. In: *Proceedings of the 25th European Conference on Information Systems (ECIS 2017)*. Universidade do Minho.
- ONDRUS, J., GANNAMANENI, A. and LYYTINEN, K. (2015). A Post-Failure Analysis of Mobile Payment Platforms. In: *Proceedings of the 48th Hawai'i International Conference on Systems Sciences (HICSS-48)*. University of Hawaii.
- ONDRUS, J. (2015). Clashing over the NFC Secure Element for Platform Leadership in the Mobile Payment Ecosystem. In: *Proceedings of the 17th International Conference on Electronic Commerce: Application of Big Data in E-Commerce*. Seoul National University.
- GAUR, A., AVISON, D. and ONDRUS, J. (2013). Mobile Merchandising Exploring New Business Practices in the Mobile Payment Ecosystem. In: *3rd Biennial Conference of the Indian Academy of Management (IAM)*. Indian Academy of Management (IAM).
- HOLZER, A., GOVAERTS, S., ONDRUS, J., VOZNIUK, A., RIGAUD, D. and GARBINATO, B. (2013). SpeakUp – A Mobile App Facilitating Audience Interaction. In: *12th International Conference on Web-based Learning (ICWL 2013)*. Tajen University.
- HOLZER, A. and ONDRUS, J. (2012). Mobile App Development: Native or Web? In: *Proceedings of the Eleventh Workshop on E-Business (WEB 2012)*. Association for Information Systems (AIS).
- ONDRUS, J. and LYYTINEN, K. (2011). Mobile Payments Market: Towards Another Clash of the Titans? In: *Proceedings of the 10th International Conference on Mobile Business (ICMB)*. Politecnico di Milano.

- SARKER, S., SARKER, S., ONDRUS, J., JANA, D. and AHUJA, M. (2011). The Role of Individual, Family-Related, and Organizational Factors in Shaping WLC in Offshoring Contexts: A Study of European and Indian IT Professionals. In: *PACIS 2011 Proceedings*. Association for Information Systems (AIS).
- ELIE-DIT-COSAQUE, C. and ONDRUS, J. (2011). Towards a Better Understanding of Personal Productivity in the Context of Information Technology Use. In: *Actes du Colloque AIM 2011*. Association for Information Management (AIM).
- ONDRUS, J. and PIGNEUR, Y. (2009). C-K Design Theory for Information Systems Research. In: *Proceedings of the 4th International Conference on Design Science Research in Information Systems and Technology*. Association for Computing Machinery (ACM).
- HOLZER, A. and ONDRUS, J. (2009). Trends in Mobile Application Development. In: *The Mobilware 2009 Workshop Proceedings*. Springer.
- ONDRUS, J., LYYTINEN, K. and PIGNEUR, Y. (2009). Why Mobile Payment Fail? Towards a Dynamic and Multi-perspective Explanation. In: *Proceedings of the 42nd Hawaii International Conference on System Sciences*. Institute of Electrical and Electronics Engineers (IEEE).
- GASPOZ, C., ONDRUS, J. and PIGNEUR, Y. (2008). Comparison of Multi-criteria and Prediction Market Approaches for Technology Foresight. In: *Proceedings of the 13rd AIM Congress, Paris 2008 (pre-ICIS Workshop 2008)*. Association for Information Management (AIM).
- ONDRUS, J. and PIGNEUR, Y. (2007). An Assessment of NFC for Future Payments Systems. In: *ICMB'07*. Toronto: IEEE Computer Society.
- ONDRUS, J., GASPOZ, C. and PIGNEUR, Y. (2007). Technology Foresight for IT Investment: Multi-Criteria Decision-Making versus Prediction Markets. In: *6th AIM Pre-ICIS Workshop, 8 Dec 2007, UQAM*. Montreal: Association for Information Management (AIM).
- ONDRUS, J., PIGNEUR, Y. and MONZANI, J.S. (2006). A GDSS for Visualizing and Assessing a Technology Environment. In: *AMCIS'06*. Acapulco: AIS Educator Journal.
- ONDRUS, J. and PIGNEUR, Y. (2006). A Multi-stakeholder Multi-criteria Assessment Framework of Mobile Payments: An Illustration with the Swiss Public Transportation Industry. In: *HICSS'06*. Hawaii: IEEE Computer Society.
- ONDRUS, J. and PIGNEUR, Y. (2006). A Systematic Approach to Explain the Delayed Deployment of Mobile Payments in Switzerland. In: *ICMB'06*. Copenhagen: IEEE Computer Society.
- ONDRUS, J., DAHLBERG, T., MALLAT, N. and ZMIJEWSKA, A. (2006). Mobile Payment Market and Research : Past, Present and Future. In: *MRT'06*. Helsinki: Helsinki School of Economics.
- ONDRUS, J. and PIGNEUR, Y. (2005). A Disruption Analysis in the Mobile Payment Market. In: *HICSS'05*. Hawaii: IEEE Computer Society.
- ONDRUS, J., PIGNEUR, Y. and PIGNEUR, Y. (2005). A Multi-actor, Multi-criteria Approach for Technology Selection when Designing Mobile Information Systems. In: *MOBIS'05*. Leeds: Springer.
- ONDRUS, J., PIGNEUR, Y. and CAMPONOVO, G. (2005). A Proposal for a Multi-Perspective Analysis of the Mobile Payments Environment. In: *ICMB'05*. Sydney: IEEE Computer Society.
- ONDRUS, J., PIGNEUR, Y. and CAMPONOVO, G. (2005). Environmental Context Significance in Strategic Decision Support. In: *Context'05*. Paris: CEUR-WS.org.
- ONDRUS, J. and PIGNEUR, Y. (2004). Coupling Mobile Payments and CRM in the Retail Industry. In: . Lisbon: IADIS.

BUI, T. and ONDRUS, J. (2003). M-Computing for Real-Time Negotiation Support. In: *HICSS'03*. Hawaii: IEEE Computer Society.

## Conferences

SCHIRRMACHER, N.B., ONDRUS, J., HARDOON, D.R. and AI-CHI LOH, Y. (2019). Overcoming Status Quo Bias: Nudging in a Government-Led Digital Transformation Initiative. In: 2019 International Conference on Information Systems (ICIS).

KIM, H., TAN, F., LEONG, C., KIM, D., ONDRUS, J. and TAN, B. (2018). Navigating Value Co-creation in Digital Entertainment: A Study of the “Hallyu” Business Ecosystem. In: 39th International Conference on Information Systems (ICIS).

ONDRUS, J. and GANNAMANENI, A. (2013). Towards a Multi-level Framework to Analyze Mobile Payment Platforms. In: SIGBPS Workshop on Business Processes and Services.

GAUR, A. and ONDRUS, J. (2012). The Role of Banks in the Mobile Payment Ecosystem: A Strategic Asset Perspective. In: 14th Annual International Conference On Electronic Commerce (ICEC 2012).

ONDRUS, J., LYYTINEN, K. and PIGNEUR, Y. (2008). Why Mobile Payments Fail? An Analysis of the Swiss Case. In: Everyday Digital Money Workshop.

## OTHER RESEARCH ACTIVITIES

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### Associate Editor

- |             |   |
|-------------|---|
| Since 2022  | Information Systems Journal                   |
| 2015 - 2016 | Electronic Commerce Research and Applications |
| 2015 - 2020 | Electronic Commerce Research and Applications |
| 2011 - 2018 | Information Systems Journal                   |

### Editorial Board Membership

- |             |   |
|-------------|---|
| 2010 - 2018 | Journal of Information Technology Case and Application Research |
|-------------|---|

### Ad-hoc reviewer for :

Electronic Commerce Research and Applications, European Journal of Information Systems, Group Decision and Negotiation, IEEE Transactions on Engineering Management, Info, Information Systems and e-Business Management, Information Systems Journal, Information Systems Research, Information Technology and Management, Journal of Information Technology Case and Application Research, Journal of Organizational Computing and Electronic Commerce, Telecommunications Policy

### PhD Supervision

- |      |   |
|------|---|
| 2022 | A. DE SANTO (University of Neuchâtel), Thesis jury member       |
| 2021 | N.-B. SCHIRRMACHER (ESSEC Business School), Thesis director     |
| 2021 | A. ASADULLAH (National University of Singapore), Thesis referee |
| 2020 | R. HARRY (University of Cape Town), Thesis referee              |
| 2019 | P. MUTHUKANNAN (University of Sydney), Thesis referee           |

- 2018 F. PISANI (Frankfurt School of Finance and Management), Thesis jury member
- 2011 J. MALAURENT (ESSEC Business School), Thesis jury member, First Placement: EM Lyon
- 2009 F. LENTZ (Université d'Angers), Thesis jury member

#### Other research activities

- 2021 Track Chair, International Conference on Information Systems (ICIS), 2021, Austin, USA, December (Sharing Economy, Platforms, and Crowds track), United States of America
- 2020 Track Chair, Pacific Asia Conference on Information Systems (PACIS), 2020, Dubai (IT Strategy, Leadership and Governance track), United Arab Emirates
- 2016 Organizing chair, AOM Caucus – Business Model Innovation in the Knowledge Economy: From Linear Value Chain to Ecosystem, 2016, Anaheim, United States of America
- 2016 Track chair, International Conference on Information Systems (ICIS), 2016, Dublin (E-Biz and E-Gov track), Ireland
- 2015 Organizing Chair, International Conference on Mobile Business (ICMB), 2015, Fort Worth, United States of America
- 2013 Program chair, International Conference on Mobile Business (ICMB), 2013, Berlin, Germany
- 2012 Organizing chair of International Cashless Society Roundtable (ICSR), 2012, Copenhagen, Denmark
- 2012 Track chair, International Conference on Electronic Commerce (ICEC), 2012 (Mobile Payment track), Singapore
- 2012 Track chair, International Conference on Mobile Business (ICMB 2012), Delft (Business Application track), Netherlands
- 2010 Track chair, International Conference on Electronic Commerce (ICEC 2010), Honolulu (Mobile Commerce track), United States of America
- 2010 Panel chair, International Conference on Mobile Business (ICMB 2012), Delft, Netherlands
- Since 2020 Member of Scientific Committee of EMOI-INTEROP / CAISE (2005), Porto, Portugal
- 2016 Member of Program Committee of International Conference on Electronic Commerce (ICEC), 2016, Seoul, South Korea
- 2015 Member of Program Committee of International Conference on Electronic Commerce (ICEC), 2015, Seoul
- 2014 Member of Scientific Committee of The Organizations, Artifacts and Practices (OAP) Workshop, 2014, Roma, Italy
- 2014 Member of Program Committee of International Conference on Mobile Business (ICMB), 2014, London
- 2013 Member of program committee of International Conference on Web Information Systems and Technologies (WEBIST) 2013, Aachen, Germany

- 2013 Member of Program Committee of International Conference on Electronic Commerce (ICEC), 2013, Turku
- 2013 Member of Program Committee of International Conference on Electronic Commerce (ICEC), 2013, Turku
- 2012 Member of Scientific Committee of The Organizations, Artifacts and Practices (OAP) Workshop, 2012, Paris, France
- 2012 Member of Program Committee of International Conference on Electronic Commerce (ICEC), 2012
- 2012 Member of program committee of Pacific Asia Conference on Information Systems (PACIS), 2012, Ho Chi Minh city, Vietnam
- 2012 - 2013 International Conference on Mobile Business (ICMB 2012), Delft, Netherlands
- 2011 - 2014 Reviewer for ICEC – International Conference on Electronic Commerce (2011, 2012, 2013, 2014)
- 2011 Member of program committee of International Conference on Electronic Commerce (ICEC), 2011, Liverpool
- 2011 Member of program committee of International Conference on Mobile Business (ICMB 2011), Como, Italy
- 2011 Reviewer for ISSC – International Smart Sourcing Conference (2011)
- 2011 - 2018 Reviewer for PACIS – Pacific Asia Conference on Information Systems (2011, 2012, 2014, 2018)
- 2011 Reviewer for WI – International Conference on Wirtschaftsinformatik (2011)
- 2011 Reviewer for DIGIT 2011 (Pre-ICIS workshop of The SIG on the Adoption and Diffusion of Information Technology)
- 2010 Member of program committee of International Conference on Electronic Commerce (ICEC 2010), Honolulu, United States of America
- 2010 Member of program committee of International Conference on Mobile Business (ICMB 2010), Athens, Greece
- 2009 Member of Scientific Committee of Colloque de l'Association Information et Management (AIM 2009), Marrakech, Maroc
- 2009 - 2011 Reviewer for WeB – Workshop on eBusiness – Pre-ICIS event (2009, 2011)
- 2008 Member of Scientific Committee of Colloque de l'Association Information et Management (AIM 2008), Paris, France
- 2008 Reviewer for AIM – Colloque de l'Association Information et Management
- 2007 - 2018 Reviewer for ICIS – International Conference on Information Systems (2007, 2008, 2010, 2013, 2017, 2018)
- 2006 - 2016 Reviewer for ECIS – European Conference on Information Systems (2006, 2007, 2008, 2012, 2013, 2014, 2015, 2016)
- 2006 - 2014 Reviewer for ICMB – International Conference on Mobile Business (2006, 2007, 2008, 2012, 2014)



- 2006 - 2012 Reviewer for AMCIS – Americas Conference on Information Systems (2006, 2007, 2008, 2012)
- 2005 Reviewer for International Workshop on Context Modeling and Decision Support (Context 2005)
- 2005 Reviewer for Pre-ICIS Academic Workshop AIM (2005)
- 2004 Reviewer for EEE – IEEE International Conference on e-Technology, e-Commerce, and e-Service (2004)
- 2004 Reviewer for EMOI/ CAiSE – Workshop on Enterprise Modeling and Ontologies for Interoperability (2004)
- 2004 - 2019 Reviewer for HICSS – Hawaii International Conference on System Sciences (2004, 2006, 2010, 2011, 2012, 2013, 2015, 2016, 2019)
- 2004 - 2005 Reviewer for INFORSID (2004, 2005)
- 2004 - 2007 Reviewer for Bled Electronic Commerce Conference (2004, 2005, 2006, 2007)
- 2009 - 2012 Special issues editor - Information Systems Journal

## **TEACHING EXPERIENCE**

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- 2016 E-commerce and Platforms, ESSEC Business School, Singapour
- 2016 Digital Disruption, ESSEC Business School, Singapour
- 2016 Business Model Innovation in the Digital Age, ESSEC Business School, Singapour