

Ashok SOM

Professeur

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INTERETS DE RECHERCHE

Entrepreneuriat, Ressources humaines, Affaires internationales, Gestion, Théorie organisationnelle,

FORMATION

2014	HDR, Université Cergy-Pontoise, France
2002	Ph.D. en Gestion des Affaires, Indian Institute of Management Ahmedabad, Inde
1995	Master of Technology (M.Tech, Géologie Appliquée), Indian Institute of Technology (IIT), Inde
1993	Master of Science (M.Sc, Géologie Appliquée), Indian Institute of Technology (IIT), Inde
1991	Bachelor of Science (B.Sc), Presidency College, Inde

EXPERIENCE PROFESSIONNELLE

Positions académiques principales

2010 - Présent	Professeur, ESSEC Business School, France
2005 - 2010	Professeur associé, ESSEC Business School, France
2002 - 2005	Professeur assistant, ESSEC Business School, France

Autres affiliations académiques

2020 - 2026	Directeur académique / Responsable académique EMiLUX program, ESSEC Business School, France
2016 - 2020	Directeur académique / Responsable académique, ESSEC Business School, France
2009 - 2013	Associate Dean and Director, Global MBA Program, ESSEC Business School, France
2001 - 2002	Professeur visitant, ESSEC Business School, France
2019 - 2020	Professeur visitant, Indian Institute of Management Calcutta, Inde
2017 - Présent	Professeur visitant, Graduate School of Business Administration, Keio University, Japon
2010 - 2015	Professeur visitant, Indian Institute of Management Ahmedabad, Inde

2010 - Présent	Professeur visitant, Mannheim Business School, Allemagne
2008 - 2010	Directeur académique / Responsable académique, Indian Institute of Management Ahmedabad, Inde
2005 - 2005	Professeur visitant, Graduate School of Business Administration, Keio University, Japon
2004 - 2004	Professeur visitant, Department of Management Sciences and Decision Making, Tamkang University, Chine
2003 - 2003	Professeur visitant, Graduate School of Business Administration, Keio University, Japon

Autres expériences professionnelles

2000 - 2001	Stage, en France dans le département RH et Intégration, Division Ciment., Lafarge, France
1998 - 1998	Emploi estival, en charge du design du système Human Resource Information System (HRIS) pour les bureaux de Mumbai et Delhi., STAR TV India, Inde
1997 - 1997	Cadre Supérieur, New Business Development, Globsyn Technologies Ltd., Inde
1995 - 1996	Exécutif, Coordination du Programme & Administration à ZEE Education, une filiale de ZEE Telefilms Ltd., ZEE Education, Inde

BOURSES, PRIX ET DISTINCTIONS

Prix et Distinctions

2021	https://www.thecasecentre.org/BestsellingAuthors/2022/22-AshokSom , Case Centre, Royaume-Uni
2020	https://www.thecasecentre.org/educators/casemethod/bestsellingauthors/2020/intro , Royaume-Uni
2019	https://www.thecasecentre.org/educators/casemethod/bestsellingauthors/2018/35-AshokSom , Royaume-Uni
2018	https://www.thecasecentre.org/educators/casemethod/bestsellingauthors/2017/37-AshokSom , Royaume-Uni
2017	https://www.thecasecentre.org/educators/casemethod/bestsellingauthors/2019/40-AshokSom , Royaume-Uni
2014	Prix de la meilleure étude de cas mondiale en Entrepreneuriat de The Case Center, pour son étude "Coach: To Be or not to be Luxury"
2010	Pride of HR Profession Award au World HRD Congress 2010 (Taj Lands End, Mumbai, 11-13 février 2010), pour sa contribution à la discipline des Ressources Humaines (HR).
2009	Shortlisted within the top 10 articles in Prix Académique Syntec Conseil en Management, France
2009	Winner of EFMD 2008 Case Writing Competition for the Case, Belgique
2007	Marquis Who's Who of the World, Vingt-quatrième édition, Etats-Unis

- 2007 Nominé pour faire partie des 2000 Outstanding Intellectuals of the 21st Century, International Bibliographical Centre, Royaume-Uni
- 2004 Le cas "Carrefour: Conquer of Latin America" a été élu Second Meilleur Cas (Second Best Case) écrit par un rédacteur en dehors des Etats-Unis à la North American Case Research Association Conference, États-Unis
- 2003 "LAFARGE: Evolution of a French Cement Company to a Global Leader" a été sélectionné pour être présenté au Carnegie Bosch International Institute, à Pittsburgh, Etats-Unis, 2-4 Octobre. L'article a remporté une rétribution de \$1000 ainsi que le remboursement des dépenses liées au voyage et hôtel.
- 2003 "Runner up" du prix Hendrik Casimir Award pour son essai intitulé: "Increasing the Entrepreneurial Spirit of R&D". Le prix Hendrik Casimir Award est attribué chaque année par The European Industrial Research Management Association (EIRMA). A été invité à assister à la Table Ronde sur le sujet : Strengthening the Entrepreneurial Spirit of R&D qui s'est tenue à Paris
- 1999 Lauréat du 29th McKinsey Wings of Excellence Award à l'International Management Symposium on 'New Markets, New Technologies, New Skills" à l'Université St. Gallen, Suisse, pour son essai "The Power of Imagination – An Indian Scenario".
- 1999 A reçu le Best Research Proposal Award (INR 50,000), 1999 par Aditya Birla (India) Center à la London Business School, London, qui a eu lieu à l'Indian Institute of Management, Calcutta. La proposition de sujet de recherche était "Emerging Human Resource Strategies in Response to Organizational Restructuring".
- 1997 A fait partie des 25 % les meilleurs de la promotion d'étudiants en MBA à l'Indian Institute of Management, Ahmedabad, Inde
- 1991 A obtenu la seconde place à tous les concours d'entrée indiens pour les Instituts Technologiques Indiens (IIT) destinés aux études Post-Graduate.
- 1990 Late Swapan Saha Memorial Prize, pour avoir obtenu la première place à l'examen BSc. Ist Year Examination.

Bourses

- 2000 Sélectionné pour le prestigieux IIM Ahmedabad Doctoral Institutional Exchange Program (un étudiant de doctorat par an) avec l'ESSEC Business School, Paris pour une période de six mois sur une étude interculturelle de deux organisations des industrie automobile et du ciment en France
- 1993 Bourse Nationale, Gouvernement Indien, pour les études supérieures (MTech) en Géologie Appliquée à IIT Kharagpur.
- 1991 Bourse d'études nationale, Gouvernement Indien, pour performances exceptionnelles à l'examen annuel B.Sc. III Year Examination.

PUBLICATIONS

Articles

- SOM, A. et ASAKAWA, K. (2022). When Building-a-Brand is Strategy? The Brand Based View. *The European Business Review*, January-February, pp. 48-54.
- GURZKI, H.M. et SOM, A. (2020). Innovation pathways for luxury brands – evolution or reinvention? *The European Business Review*.

- SOM, A. (2019). The Future of Luxury Talent. *The European Business Review*.
- SOM, A. et PAPE, N. (2015). Brand and Line Extensions: An Empirical Study from the New Age Luxury Industry. *Luxury Research Journal*, 1(1), pp. 18-39.
- SOM, A. (2012). Organizational Response through Innovative HRM and Re-design: A Comparative Study from France and India. *International Journal of Human Resource Management*, 23(5-6), pp. 952-976.
- SOM, A. (2011). Logic of Luxury in Emerging Markets. *Vikalpa: The Journal for Decision Makers*, 36(1), pp. 75-77.
- SOM, A. (2010). Emerging Human Resource Practices at Aditya Birla Group. *Human Resource Management*, 49(3), pp. 549-566.
- SOM, A. (2010). Innovative HRM Helps Achieve Superior Performance. *HR Future*, pp. 10-11.
- BHATNAGAR, J. et SOM, A. (2010). Success Stories - Learning from successful companies. *Gray Matters Quarterly*, 3(1), pp. 28-29.
- MAI, A., BIBARD, L. et SOM, A. (2009). Conducting Business in Vietnam : A brief for International Managers. *Global Business and Organizational Excellence*, 28(3), pp. 55-78.
- SOM, A. (2009). Innovation and R&D in the Global Environment: The Case of Group Thales. *International Journal of Business Innovation and Research*, 3(3), pp. 268-280.
- SOM, A. (2008). Flexibility, Receptiveness, and Governance. *Business Digest*, pp. 5-6.
- SOM, A. (2008). Innovative Human Resource Management and Corporate Performance in the Context of Economic Liberalization in India. *International Journal of Human Resource Management*, 19(7), pp. 1280-1299.
- ASAKAWA, K. et SOM, A. (2008). Internationalization of R&D in China and India: Conventional Wisdom versus Reality. *Asia Pacific Journal of Management*, 25(3), pp. 375-394.
- SOM, A. (2008). Souplesse, écoute et gouvernance au coeur de l'excellence RH. *Business Digest*, pp. 19-20.
- SOM, A. (2008). Thales: In Defence of Independence. *European Business Forum*, (32), pp. 46-49.
- SOM, A. (2007). Managing Mutually Beneficial Growth/Gérer notre croissance mutuelle. *India-France Giant Strides...* pp. 10-16.
- SOM, A. (2007). Running the Olympic Marathon. *European Business Forum*, pp. 46-49.
- SOM, A. (2007). What Drives Adoption of Innovative SHRM Practices in Indian Organizations? *International Journal of Human Resource Management*, pp. 808-828.
- SOM, A. (2006). Bracing for MNC Competition through Innovative HRM Practices: The Way Ahead for Indian Firms. *Thunderbird International Business Review*, pp. 207-237.
- SOM, A. (2006). L'Inde championne des pratiques RH. *Business Digest*, pp. 24-25.
- SOM, A. (2006). Partner or Protectionist? India's View of Europe. *European Business Forum*, pp. 17-20.
- SOM, A. (2006). Restructuring Canal Plus for a Digital Future. *European Business Forum*, pp. 59-61.
- SOM, A. (2006). Ringing the Changes. *European Business Forum*, pp. 59-61.

SOM, A. (2005). Mahut Group: A Failed Case of Organizational Restructuring. *Asian Case Research Journal*, pp. 1-23.

SOM, A. (2005). Personal Touch That Built an Empire of Style and Luxury. *European Business Forum*, pp. 69-71.

SOM, A. (2005). Saint-Gobain: The Expansion Options. *International Journal of Case Method Research and Application*, pp. 477-487.

SOM, A. (2005). Strategic Organizational Response of an Indo-Japanese Joint Venture to India's Economic Liberalization (Lead Article). *Keio Business Forum*, pp. 1-14.

SOM, A. et CERDIN, J.L. (2005). Vers quelles innovations RH dans les entreprises françaises ? Une étude exploratoire. *Gestion 2000*, pp. 143-159.

SOM, A. (2003). Building Sustainable Organisations through Restructuring: The Role of Organisational Character in France and India. *International Journal of Human Resources Development and Management*, pp. 2-16.

SOM, A. (2003). Redesigning the Human Resources Function at Lafarge. *Human Resource Management*, pp. 271-288.

Ouvrages et édition d'ouvrages

SOM, A. et BLANCKAERT, C. (2025). *The Road to Luxury*. [Chinese version] ed. Wiley.

SOM, A. et BLANCKAERT, C. (2021). *The Road to Luxury The New Frontiers in Luxury Brand Management*. 2 ed. John Wiley & Sons, Inc.

SOM, A. et BLANCKAERT, C. (2016). *The Road to Luxury: The Evolution, Markets and Strategies of Luxury Brand Management [Chinese translation]*. Wiley, 409 pages.

SOM, A. et BLANCKAERT, C. (2015). *The Road to Luxury The Evolution, Markets and Strategies of Luxury Brand Management*. Wiley, 432 pages.

SOM, A. (2009). *International Management: Managing the Global Corporation*. McGraw-Hill, 609 pages.

SOM, A. (2008). *Organization Redesign and Innovative HRM*. Oxford University Press, 197 pages.

Chapitres d'ouvrage

SOM, A. et DAS, S. (2012). The Rise of Indian Luxury Brands: Maharajas to Masses. Dans: *The Luxury Market in India: Maharajas to Masses*. 1st ed. Palgrave Macmillan, pp. 188-202.

SOM, A. (2011). Corona Beer: Challenges of International Expansion. Dans: *Crafting and Executing Strategy. Concepts and Cases (18th edition)*. 1st ed. McGraw-Hill, pp. 229-238.

BHATNAGAR, J. et SOM, A. (2011). Lessons from Indian success stories. Dans: *Doing Business in India*. 1st ed. Routledge, pp. 224-237.

SOM, A. (2010). Case 13. Air France-KLM: Changing the Rules of the Game. Dans: *Strategy: Process, Content, Context. An International Perspective (4th edition)*. 1st ed. South-Western Cengage Learning, pp. 823-836.

SOM, A. (2010). Case12. Aditya Birla Group: The Indian Multinational. Dans: *Strategy: Process, Content, Context. An International Perspective (4th edition)*. 1st ed. South-Western Cengage Learning, pp. 796-822.

SOM, A. (2009). Case 13. Corona Beer: From a Local Mexican Player to a Global Brand. Dans: *Crafting and Executing Strategy: The Quest for Competitive Advantage: Concepts and Cases (17e édition)*. 1st ed. McGraw-Hill, pp. 248-258.

SOM, A. (2008). Case 3-11: Vodafone, E Pluribus Enum. Dans: *Strategic Management and Competitive Advantage. Concepts and Cases (2nd edition)*. 1st ed. Pearson Prentice Hall, pp. 3-122-3-137.

ASAKAWA, K. et SOM, A. (2007). Managing Overseas R&D in Northeast Asia : Conventional Wisdom and Emerging Trends. Dans: *R&D Interplay in Northeast Asia*. 1st ed. Samsung Economic Research Institute, pp. 45-71.

SOM, A. (2007). Organizational Redesign at Bharat Petroleum Corporation Limited: The Challenge of Privatization. Dans: *Strategic Human Resource Management*. 1st ed. Oxford University Press, pp. 111-120.

SOM, A. (2006). Carrefour in South America. Dans: *Marketing Management: International Perspectives*. 1st ed. Vijay Nicole Imprints Private Limited, pp. 192-214.

SOM, A. (2006). CAS. LVMH. Managing the Multi-brand Conglomerate. Dans: *Strategic Management and Competitive Advantage. Concepts and Cases*. 1st ed. Pearson Prentice Hall, pp. 57-71.

SOM, A. (2006). Enabling Execution Excellence through Innovative HR Practices: The Emergence of Indian Firms in the Global Landscape. Dans: *Enabling Execution Excellence - A Global Agenda*. 1st ed. Himalaya Publishing House, pp. 3-23.

SOM, A. (2005). CAS. LVMH: Managing the Multi-brand Conglomerate. Dans: *Strategy. Analysis and Practice. Text and Cases*. 1st ed. McGraw-Hill, pp. 123-142.

SOM, A. (2004). CAS. Lafarge: Evolution of a French Cement Company to a Global Leader. Dans: *Global Corporate Evolution: Looking Inward or Looking Outward?* 1st ed. Carnegie Bosch Institute, pp. 251-257.

Actes d'une conférence

SOM, A. (2010). A study of Innovative Human Resource Management Practices in India. Dans: *11th International HRM Conference*. Aston Centre for Human Resources (ACHR).

SOM, A. (2010). Organizational Response through Innovative HRM and Re-design: A Comparative Study from France and India. Dans: *11th International HRM Conference*. Aston Centre for Human Resources (ACHR).

SOM, A. (2008). Carrefour Korea: A Failed Case of Corporate Strategy in New Asia. Dans: *Corporate Strategies in New Asia. Management in China, Japan and South Korea between Competition and Co-operation*. Hochschule Bremen.

SOM, A. (2008). Innovation and R&D in the Global Environment: The Case of Group Thales. Dans: *GBID 2008: Innovation and Development for Economic Growth in the Global Environment*. COPPE-UFRJ, pp. 67-75.

SOM, A. (2008). Organizational Re-design and Performance: Evidence from India. Dans: *AOM Meeting Proceedings, Anaheim, California*. Academy of Management.

ASAKAWA, K., SOM, A. et A., K. (2006). Managing Overseas R&D in North East Asia: Conventional Wisdom and Emerging Trends. Dans: *R&D Interplay in Northeast Asia: Global Corporate Strategy and Host Countries' National Innovation System*. Samsung Economic Research Institute, pp. 2-25.

ASAKAWA, K. et SOM, A. (2006). Managing R&D in Asia: Opportunities and Dilemmas for Foreign Firms. Dans: *Proceedings of the 66th Annual Meeting of the Academy of Management AOM Meeting*. Academy of Management.

ASAKAWA, K. et SOM, A. (2006). Managing R&D Innovation in India and China. Dans: *ICMIT 2006. 2006 IEEE International Conference on Management of Innovation and Technology*. Institute of Electrical and Electronics Engineers (IEEE), pp. 285-289.

SOM, A. (2006). Professionalized SHRM and Corporate Performance in India. Dans: *Proceedings of the 20th Annual Conference ANZAM 2006: Management: Pragmatism, Philosophy, Priorities*. Australian and New Zealand Academy of Management (ANZAM).

SOM, A. (2006). Re-designing for Performance: Findings From Four Case Studies. Dans: *Proceedings of the 5th Asia Academy of Management*. Academy of Management.

SOM, A. (2006). SHRM and Firm Performance During Economic Liberalisation in India. Dans: *Proceedings of the XIV Academy of Business & Administrative Sciences (ABAS) International Conference*. Academy of Business & Administrative Sciences (ABAS).

SOM, A. (2005). A Failed Case of HR Response During Organizational Restructuring. Dans: *Proceedings of the International Human Resource Management Conference: International Human Resource Management: Making a Difference in a World of Differences*. International Conference on International Human Resource Management.

SOM, A. (2005). How Dominant Logic Develops, Changes and Designs Organizations. Dans: *Proceedings of the 65th Annual Meeting of the Academy of Management*. Academy of Management.

SOM, A. (2005). LVMH: Managing the Paradox of Star Brands. Dans: *The 2005 International Conference in Management Sciences and Decision Making*. Tamkang University, pp. 39-54.

SOM, A. (2005). Managing R&D in Asia: Opportunities and Dilemmas for Foreign Firms. Dans: *Innovation and the Growth of the International Firm*. Carnegie Bosch Institute, pp. 9-13.

SOM, A. (2005). Vodafone: Strategic Convergence through Technology. Dans: *Proceedings of the GBATA Conference: Global Markets in Dynamic Environments: Making Positive Connections through Strategy, Technology and Knowledge*. GBATA.

SOM, A. (2004). Building Competitive Advantage Through Innovative HRM Practices: The Case of India. Dans: *Proceedings of 2004 International Conference in Management Sciences and Decision Making*. College of Management, Tamkang University, China, pp. 325-359.

SOM, A. (2004). Carrefour : Conquer of Latin America. Dans: *Proceedings of the North American Case Research Association*. North American Case Research Association.

SOM, A. (2004). Challenges of Globalization at Lafarge. Dans: *2004 Midwest Academy of Management Meeting*. Creighton.

SOM, A. (2004). Evolution of Alstom: Role of the French State. Dans: *Navigating Crisis and Opportunities in Global Markets*. Nedjet delener & Chiang-nan Chao, pp. 711-718.

SOM, A. (2004). Innovative HRM Response by Corporates During India's Liberalization and Globalization. Dans: *2004 AAOM 4th International Conference Proceedings, Shanghai*. Academy of Management.

SOM, A. (2004). Mahut Group: Woes of Organizational Restructuring. Dans: *Navigating Crisis and Opportunities in Global Markets*. Nedjet delener & Chiang-nan Chao, pp. 719-726.

- SOM, A. (2004). Organisational Redesign at BPCL: The Challenge of Privatization. Dans: *2004 ABAS 12th International Conference Proceedings-Tallinn*. Financial Management Association (FMA).
- SOM, A. (2004). Organizational Redesign in France and India: Role of HRM in Action. Dans: *Proceedings of 2003 Annual Meeting of the Academy of Management Democracy in a Knowledge Economy*. Academy of Management.
- SOM, A. (2004). Renault: The Challenge of Restructuring. Dans: *2004 Midwest Academy of Management Meeting*. Creighton.
- SOM, A. (2004). Restructuring the Human Resources Function. A Cemet Industry Case Study. Dans: *Proceedings of the Academy of Management Meeting 2004, New Orleans*. Academy of Management.
- SOM, A. (2004). Strategic Organizational Response of an Indo-Japanese Joint Venture to India's Economic Liberalization. Dans: *Proceedings of the AIB 46th Annual Meeting*. Academy of International Business.
- SOM, A. et BOUCHIKHI, H. (2003). Adoption of Innovative HRD in Indian Companies. Dans: *Human Resource Development in Asia: National Policy Perspectives*. AHRD, pp. 66-1-66-10.
- SOM, A. (2003). Bracing Competition through Innovative HRM in Indian Firms: Lessons for MNEs. Dans: *Proceedings of the 20th Annual EAMSA Conference: Local Responsiveness Versus Global Integration*. Stockholm University, pp. 584-598.
- SOM, A. (2003). Role of the HRM During Organizational Change: A Comparative Study of Organizations in India and France. Dans: *Proceedings of the 19th EGOS Colloquium*. Copenhagen Business School.
- CERDIN, J.L. et SOM, A. (2003). Strategic Human Resource Management Practices: An Exploratory Survey of French Organizations. Dans: *Proceedings of the 7th Conference on International Human Resource Management: Exploring the Mosaic Developing the Discipline*. Interresource Group Publishing.
- SOM, A. (2003). Strategy Evolution at Lafarge. Dans: *Surfing the Waves: Management Challenges, Management Solutions*. Financial Management Association (FMA), pp. 1-10.
- SOM, A. et CERDIN, J.L. (2003). Vers quelles innovations RH dans les entreprises françaises ? Dans: *Actes de l'Association Francophone de Gestion des Ressources Humaines, AGRH-ANDCP*. Financial Management Association (FMA).
- SOM, A. et CERDIN, J.L. (2003). Vers quelles innovations RH dans les entreprises françaises ? Dans: *Actes de l'Association Francophone de Gestion des Ressources Humaines*. Association Francophone de Gestion des Ressources Humaines (AGRH).
- SOM, A. (2002). France vs. India: Encounters in the Realm of Restructuring. Dans: *Proceedings of the European Academy of Management Conference*. European Academy of Management (EURAM).
- SOM, A. (2002). Innovating Human Resource Strategies for Redesigning Organisations: Implications for Corporate Performance in the Context of India's Economic Liberalisation. Dans: *Proceedings of the Third Asia Academy of Management in the 1st Century Conference*. Financial Management Association (FMA).
- SOM, A. (2002). Professionalised HRD and Sustainable Performance in the Context of Economic Liberalization in India. Dans: *Human Resource Development in India: Trends and Challenges*. IBH Publishing Co. pp. 373-378.

SOM, A. (2002). The Role of Human Resource Management in Organizational Redesign: Lessons from 4 Organizations in France and India. Dans: *AFZAM/INSAM VIth International Congress*. Financial Management Association (FMA).

Conférences

SOM, A. (2023). Blue Don: To diversify or not to diversify a Mexican Tequila Brand? Dans: 24th Annual International Conference of the Global Business and Technology Association. Prague.

SOM, A. (2022). Compagnie Financière Richemont SA: From Hard-Luxury to E-Commerce. Dans: 2022 North American Case Research Association Conference. Ontario.

SOM, A. (2020). Growth and Sustainability in Global Markets: Richemont's Foray into Luxury E-Retail. Dans: 2020 Global Business and Technology Association (GBATA).

SOM, A. (2019). Ssense: Pioneering e-Commerce in the Luxury Industry and Vacheron Constantin. Dans: 36th World Association for Case Method Research & Application (WACRA) Summer Conference.

SOM, A. (2018). Shaping the Next Wave of Globalization: The Case of TASAKI. Dans: 20th Anniversary Annual International Conference on the theme Shaping the Next Wave of Globalization: Using Current Trends to Reconnect with Markets and Create Value (GBATA 2018).

SOM, A. (2018). Wearable Technologies, Sustainability and Luxury Brands: The case of Vacheron Constantin. Dans: Bridging Asia and the World: Searching for Academic Excellence and Best Practice in Marketing and Management 2018 Global Marketing Conference.

SOM, A. (2017). Agnès b.: From Fashion to Lifestyle. Dans: 2017 Global Fashion Management Conference.

SOM, A. (2017). ELLTA Conference 2017. Dans: 4th International Academic Conference of ELLTA 2017.

SOM, A. (2017). Strategic Response of Porsche to Changing Environment in China. Dans: 19th Annual International Conference of the Global Business and Technology Association.

SOM, A. (2016). SABMiller: Expansion in Latin America. Dans: 33rd International Conference the World Association for Case Method Research & Application (WACRA).

SOM, A. (2016). Strategic Response in Building Consumer Lifestyle Brand in China: the Case of BMW. Dans: 2016 Global Marketing Conference.

SOM, A. et PAPE, N. (2015). Brand and Line extensions: An Empirical Study from the New Age Industry. Dans: 2015 Global Fashion Management Conference.

SOM, A. (2015). Growth & Performance: The Case of the Luxury Industry. Dans: 3rd International Research Conference on Applied Research in Business, Management, Economics and Finance.

SOM, A. et PAPE, N. (2015). What are the Drivers of Brand Extensions in the Luxury Industry ? Dans: Global Business and Technology Association Conference 2015.

ASAKAWA, K. et SOM, A. (2005). Managing R&D in Asia: Opportunities and Dilemmas for Foreign Firms.

Documents de travail

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CERDIN, J.L. et SOM, A. (2003). *Strategic Human Resource Management Practices: An Exploratory Survey of French Organisations*. ESSEC Business School.

SOM, A. (2003). *Strategic Organizational Response of an Indo-japanese Joint Venture to India's Economic Liberalization*. ESSEC Business School.

SOM, A. et CERDIN, J.L. (2003). *Vers quelles innovations RH dans les entreprises françaises*. ESSEC Business School.

SOM, A. et BOUCHIKHI, H. (2003). *What Drives the Adoption of SHRM in Indian Companies?* ESSEC Business School.

SOM, A. (2002). *Role of Organizational Character During Restructuring: A Cross-cultural Study*. ESSEC Business School.

Etudes de cas publiées

SOM, A. (2025). *To Have or Not to Have Electric Hypercars?* ESSEC Business School.

SOM, A. (2020). *Brunello Cucinelli: What Next for the Renaissance Man?* ESSEC Business School.

SOM, A. (2020). *RealReal & The Circular Economy*. ESSEC Business School.

SOM, A. (2020). *Giambattista Valli x H&M: The Logic of Collaboration*. ESSEC Business School.

SOM, A. (2020). *Air France-KLM: The Post-COVID Scenario*. ESSEC Business School.

SOM, A. (2019). *A Tale of two Vineyards in Burgundy*. ESSEC Business School.

SOM, A. (2019). *Gucci Positive Luxury*. ESSEC Business School.

SOM, A. (2019). *SSENSE: Pioneering e-Commerce in the Luxury Industry*. ESSEC Business School.

SOM, A. (2019). *Tasaki: Can It Shine like a Pearl in the Luxury Industry?* ESSEC Business School.

SOM, A. (2019). *Vacheron Constantin*. ESSEC Business School.

SOM, A. (2019). *Ferrari: The Hybrid Challenge?* ESSEC Business School.

SOM, A. (2017). *15 years Porsche in China*. ESSEC Business School.

SOM, A. et MODI, A. (2017). *Bharti Airtel Ltd: Journey in South Asian Markets*. ESSEC Business School.

SOM, A. (2017). *BMW: Driving Luxury to China?* ESSEC Business School.

SOM, A. (2017). *Front Row Tribe: The Sharing Economy Meets the Luxury Industry*. ESSEC Business School.

SOM, A. (2017). *Michael Kors: Victim of its own success?* ESSEC Business School.

SOM, A. et AUGUSTIN, K. (2017). *RIMOWA & TUMI: Ready for Takeoff ?* ESSEC Business School.

SOM, A. (2016). *Aditya Birla Group: Cementing India's Position in the League of Fortune 500 Companies*. ESSEC Business School.

SOM, A. (2016). *agnès b.: Timeless Fashion & More*. ESSEC Business School.

SOM, A. (2016). *Air France, KLM, Alitalia, Etihad: of Growth in Alliances*. ESSEC Business School.

SOM, A. (2016). *Bottega Veneta: "Stealth" Luxury*. ESSEC Business School.

SOM, A. (2016). Coach from Affordable Luxury to Lifestyle Brand. ESSEC Business School.

SOM, A. (2016). De Beers: Aren't Diamonds Forever? ESSEC Business School.

SOM, A. (2016). Escada: A Phoenix in the Rising. ESSEC Business School.

SOM, A. (2016). Hidesign: From Bags to Riches. ESSEC Business School.

SOM, A. (2016). Issey Miyake Inc.: From Guardian of Oriental Design to Something Different? ESSEC Business School.

SOM, A. (2016). LVMH: New Generation New Image. ESSEC Business School.

KUHN, N. et SOM, A. (2016). Moschino: When Luxury meets Pop Culture. ESSEC Business School.

RAWAT, S. et SOM, A. (2016). Netflix: Disrupting Digital Streaming. ESSEC Business School.

SARDANA, D. et SOM, A. (2016). Qatar Airways: The World's Five Star Airline. ESSEC Business School.

TIDOW, H. et SOM, A. (2016). Ralph Lauren: When the king retires, can the brand live happily ever after? ESSEC Business School.

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SOM, A. (2007). Volkswagen in China - Running the Olympic Marathon. *European Business Forum (EBF)*, pp. 46-49.

SOM, A. (2006). Double Standards. *Business Standard*.

AUTRES ACTIVITES DE RECHERCHE

Co-direction d'une revue

2017 - 2019 Luxury Research Journal

Membre d'un comité de lecture

2014 - 2020 Luxury Research Journal

2010 Journal of Asia Entrepreneurship and Sustainability

2005 - 2008 Journal of Asia Entrepreneurship and Sustainability

Affiliations

2001 - 2005 Représentant de la France, International Management Division, Academy of Management, États-Unis

2005 - 2015 International HRM Network

2005 - 2013 Membre de l'Australia-New Zealand Academy of Management, Australie

2002 - 2010 Membre de l'Asia Academy of Management

2002 - 2012 Membre de l'Academy of HRD

ACTIVITES PROFESSIONNELLES

Consulting

2005 - Présent A travaillé avec de grandes entreprises comme Caisses d'Epargne, Canal +, L'Oreal, Lafarge, LVMH, Renault, Vodafone, Philips, Faurecia, France Telecom sur des sujets liés à la stratégie internationale, le design organisationnel, les fonctions RH internationales, l'intégration post-fusion, les problèmes liés au management interculturel, et les affaires dans les marchés émergents asiatiques